



**March 30th,
2017**

**4Q16 e 2016
Results**

- ❖ **Court-supervised Reorganization (CSR)**
- ❖ **Income Statement, Balance Sheet and Adjustments**
- ❖ **Restructuring Plan - Actions**
- ❖ **Executive Summary**
- ❖ **Financial and Operational Results**

Sales

Cash Sales

Resale of Cancellations

G&A

Inventory

Net Debt Variation

Unleveraging

Ongoing Projects and Cost to be Incurred



Corcovado
Rio de Janeiro/RJ

❖ **Court-supervised Reorganization (CSR)**

Agenda

❖ **Income Statement, Balance Sheet and Adjustments**

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Court-supervised Reorganization (CSR)

Overview



Main Triggers

- ❖ Increase of the Inflation Rate
- ❖ Increase of the Interest Rate
- ❖ Increase of Unemployment Rate
- ❖ Reduction in Real Income
- ❖ Shortening of Funding (SBPE)
- ❖ Credit Restriction in the Housing Sector
- ❖ Deterioration of the Brazilian Consumer Confidence Index



Consequent Impacts

- ❖ Relevant increase in Financial Expenses
- ❖ Decrease in Sales
- ❖ Raise in Cancellations- Increase in Cash Outflow
- ❖ Increase of maintenance fees, property tax (IPTU) and debt outstanding to supplier
- ❖ Increase in Litigations
- ❖ Worse conditions for financing concessions related to the development of projects
- ❖ Interruption of some ongoing projects

The Company faced difficulties to find an out-of-court, sustainable solution for the crisis that it is currently experiencing.

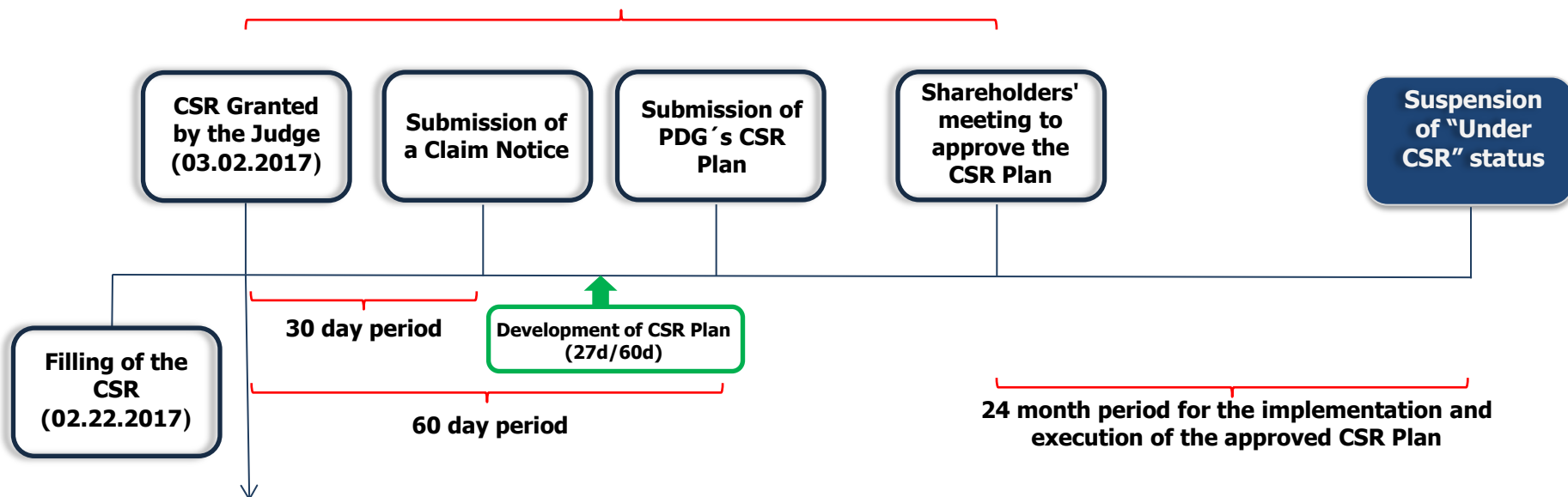
Court-supervised Reorganization (CSR)

Schedule



Court-supervised Reorganization Schedule

150 day period for the Shareholders' meeting that will deliberate about the proposed CSR Plan



- (i) The designation of PricewaterhouseCoopers to act as trustee in the Court-supervised Reorganization;
- (ii) The suspension of all lawsuits and executions currently in progress against the PDG Group for a period of 180 days as of this date, pursuant to article 6 of LRF;
- (iii) Issue of a notice, pursuant to article 52 of paragraph 1 of LRF, for the submission of proofs of claim and/or claim disputes within the scope of the Court-supervised Reorganization within thirty (30) business days of its publication;
- (iv) The submission of the PDG Group's Court-supervised Reorganization Plan within 60 days of the publication of the grant decision, pursuant to article 53 of LRF.

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Income Statement, Balance Sheet and Adjustments

Income Statement

Income Statements (R\$ '000) - IFRS						
	4Q16	4Q15	(%) Var.	2016	2015	Var. %
Operating Gross Revenue						
Real Estate sales	64,863	131,955	-51%	270,826	1,848,083	-85%
Other Operating Revenues	6,432	31,297	-80%	57,804	125,214	-54%
(-) Revenues Deduction	569	(33,042)	n.m.	(81,401)	(148,996)	-45%
Operating Net Revenue	71,864	130,210	-45%	247,229	1,824,301	-86%
Cost of Sold Units	(284,416)	(324,771)	-12%	(885,788)	(1,713,328)	-48%
Interest Expenses	(29,864)	(22,583)	32%	(87,193)	(153,028)	-43%
Cost of sold properties	(314,280)	(347,354)	-10%	(972,981)	(1,866,356)	-48%
Gross Income (loss)	(242,416)	(217,144)	12%	(725,752)	(42,055)	n.m.
Gross margin	n.a.	n.a.	n.m.	n.a.	n.a.	n.m.
Adjusted gross margin ⁽¹⁾	n.a.	n.a.	n.m.	n.a.	6.1%	n.m.
Operating Revenues (expenses):						
Equity Income	764	13,496	-90%	578	113,380	-100%
General and Administrative	(44,775)	(59,742)	-25%	(202,013)	(258,747)	-22%
Commercial	1 (59,347)	(34,091)	74%	(142,685)	(156,713)	-9%
Taxes	(7,526)	(3,111)	n.m.	(15,050)	(11,561)	30%
Depreciation & Amortization	(30,589)	(371,771)	-92%	3 (88,302)	(412,194)	-79%
Other	1 (1,933,105)	(1,204,793)	60%	(3,448,078)	(1,360,730)	n.m.
Financial Result	(261,956)	(199,668)	31%	(810,991)	(671,561)	21%
Total operating revenues (expenses)	(2,336,534)	(1,859,680)	26%	(4,706,541)	(2,758,126)	71%
Income before taxes	(2,578,950)	(2,076,824)	24%	(5,432,293)	(2,800,181)	94%
Income Taxes and Social Contribution	38,310	39,580	-3%	1,351	(42,301)	n.m.
Income before minority stake	(2,540,640)	(2,037,244)	25%	(5,430,942)	(2,842,482)	91%
Minority interest	2 (100,849)	68,306	48%	123,125	78,100	58%
Net Income (loss)	(2,439,791)	(1,968,938)	24%	(5,307,817)	(2,764,382)	92%
Net margin	n.a.	n.a.	n.m.	n.a.	n.a.	n.m.

(1) Adjusted by interest expenses in cost of sold units and recognition of goodwill

Income Statement, Balance Sheet and Adjustments

Adjustments



Adjustments in 4Q16

R\$ millions					
Adjustments	Detail	Value	Total Value - Shareholders Equity	NAV Impact	Probable Impact - Cash Outflow
Provision for Asset Losses	- Bad debt allowance	R\$ 562			
	- Provision for doubtful accounts	R\$ 393	R\$ 1.051	R\$ 955	R\$ 0
	- Loan Receivable Between Partners	R\$ 96			
Losses in Investments and Current Accounts with Partners	- Investments and current accounts with SPEs (desmantling of partnerships)	R\$ 835	R\$ 835	R\$ 835	R\$ 0
Impairment of land bank/concluded units and land bank cancellations	- Impairment of land bank/concluded units	R\$ 171	R\$ 171	R\$ 171	R\$ 0
	- Land bank cancellation	R\$ 442	R\$ 442	R\$ 442	R\$ 0
Provision for contingencies and other liabilities	- Provision for labor, civil and tax contingencies	R\$ 908	R\$ 949	R\$ 0	R\$ 949
	- Provision for project delay fines	R\$ 41			
TOTAL		R\$ 3.448	R\$ 3.448	R\$ 2.403	R\$ 949

Income Statement, Balance Sheet and Adjustments

Assets

ASSET (R\$ '000)	2016	2015	(%) Var.
Current Assets			
Cash, cash equivalents and short-term investments	200,973	604,093	-67%
Accounts receivable	1,249,963	2,227,031	-44%
Properties held for sale	1,166,612	1,722,545	-32%
Prepaid expenses	7,763	9,137	-15%
Accounts with related parties	24,564	77,673	-68%
Taxes to recover	44,117	87,691	-50%
Deferred income and social contribution taxes	10,214	-	n.m.
Others	-	120,030	-100%
Total Current Assets	2,704,206	4,848,200	-44%
Noncurrent Assets			
Long-Term			
Accounts receivable	772,702	3,264,276	-76%
Properties held for sale	706,102	1,798,701	-61%
Deferred Taxes	-	2,457	-100%
Accounts with related parties	60,165	185,975	-68%
Others	223,503	2,350	n.m.
Total Long-Term Assets	1,762,472	5,253,759	-66%
Permanent Assets			
Investments	49,012	218,479	-78%
Investment Properties	-	473,465	-100%
Property and Equipment	27,640	36,219	-24%
Intangible	107,684	127,923	-16%
Total Permanent Assets	184,336	856,086	-78%
Total Noncurrent Assets	1,946,808	6,109,845	-68%
Total Assets	4,651,014	10,958,045	-58%

Income Statement, Balance Sheet and Adjustments

Liabilities

LIABILITIES AND SHAREHOLDERS' EQUITY (R\$ '000)			
	2016	2015	(%) Var.
Current			
Loans and financings	1,013,591	1,735,042	-42%
Debentures	1,546,357	958,829	61%
Obligation for the issuance of CCB & CCI	1,811,544	2,460,204	-26%
Co-obligation for the issuance of CRI	24,411	31,460	-22%
Suppliers	251,319	230,490	9%
Property acquisition obligations	85,825	174,774	-51%
Advances from clients	188,928	156,641	21%
Taxes and contributions payable	185,557	215,260	-14%
Deferred taxes	45,483	56,399	-19%
Income and social contribution taxes	97,562	76,288	28%
Accounts with related parties	5,798	9,135	-37%
Other Provisions	388,585	190,870	n.m.
Other Obligations	162,472	224,240	-28%
Total Current	5,807,432	6,519,632	-11%
Long-Term			
Loans and financings	387,571	924,278	-58%
Debentures	34,609	-	n.m.
Obligation for the issuance of CCB & CCI	501,040	45,165	n.m.
Property acquisition obligations	34,701	101,708	-66%
Advances from clients	72,368	147,514	-51%
Taxes and contributions payable	24,667	-	n.m.
Deferred taxes	44,919	219,372	-80%
Other Provision	771,313	408,634	n.m.
Other	386,896	207,177	87%
Total Long-Term	2,258,084	2,053,848	10%
Shareholders' equity			
Subscribed capital	4,917,843	4,917,843	0%
Capital reserve	1,236,706	1,235,345	0%
Accumulated losses	(9,526,750)	(4,218,933)	n.m.
Minority interest	(42,301)	450,310	n.m.
Total Shareholders' equity	(3,414,502)	2,384,565	n.m.
Total liabilities and shareholders' equity	4,651,014	10,958,045	-58%

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Monetization of Assets and Financial Operations

- ❖ In May 2016, we concluded the sale of 2 projects (D'oro and Arena) for R\$10 million, as well as reducing the cost to be incurred by the Company by R\$52 million.
- ❖ Still in May 2016, we entered into an agreement to sell our entire equity stake (58%) in REP, for the equivalent to R\$34 million in real estate units located in São Paulo, in addition to reducing the Company's net debt by R\$214 million
- ❖ In November, we ended our partnership with HM1 in 18 SPEs, of which 3 remained with PDG and 15 with HM1, as a result, total debt was reduced by R\$237 million and the lines of cost to be incurred and SFH-related debt were reduced by R\$11 million and R\$105 million
- ❖ Still in November, we concluded the sale of Buona Vita Atibaia, reducing cost to be incurred by R\$1.4 million and liabilities by R\$8.6 million.
- ❖ In regards to the Memorandum of Understanding, together with Vinci Partners, the Company entered into a credit facility in the total amount of R\$100 million, which was implemented through two unsecured debenture issues, each of which divided into two series. The first series of the 9th and 10th issue, totaling R\$50 million, were paid in 2016. The second series, in turn, was paid in 2017, also in the amount of R\$50 million.
- ❖ Still related to the Memorandum of Understanding, between August 2016 and January 2017, the Company received approximately R\$105 million from its main creditors, for purposes related to the Company's G&A

In total, the sale of SPEs and the dismantling of partnerships reduced the Company's liabilities by over R\$550 million, and increased cash accounts by R\$44 million

Financial Operations were responsible by an increase of R\$205 million in cash accounts.

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Highlights 4Q16 e 2016

- ❖ SFH debt fell by R\$182 million between 3Q16 and 4Q16 and by R\$690 million in the full year;
- ❖ Net financial debt was reduced by R\$53 million in 4Q16 over the previous quarter, and fell by R\$433 million in 2016;
- ❖ The Company's total leverage, including net financial debt and the cost to be incurred, and was reduced by R\$352 million in the full year.
- ❖ General and administrative expenses maintained their downward trajectory, closing the quarter 25% down on 4Q15. In the year as a whole, G&A fell by 22% when compared to 2015;
- ❖ Selling expenses closed 2016 9% down year-on-year;
- ❖ A In 2016, we obtained occupancy permits for 16 projects with over 5,500 units in total, decreasing the Company's operational risk
- ❖ The second series of the debenture implemented with Vinci Partners was paid in 2017, in the amount of R\$50 million.

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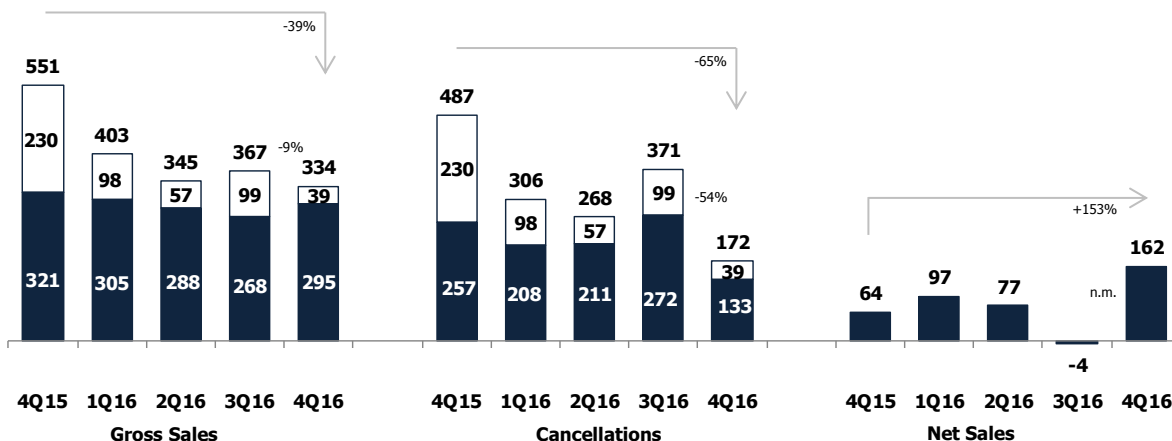
Financial and Operational Results

Sales Performance

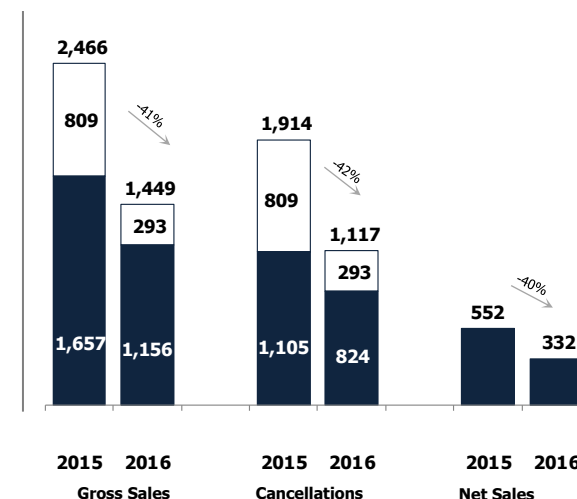


Sales – R\$ million

- Resale within the same quarter
- Net of Resale within the same quarter



2015 vs. 2016

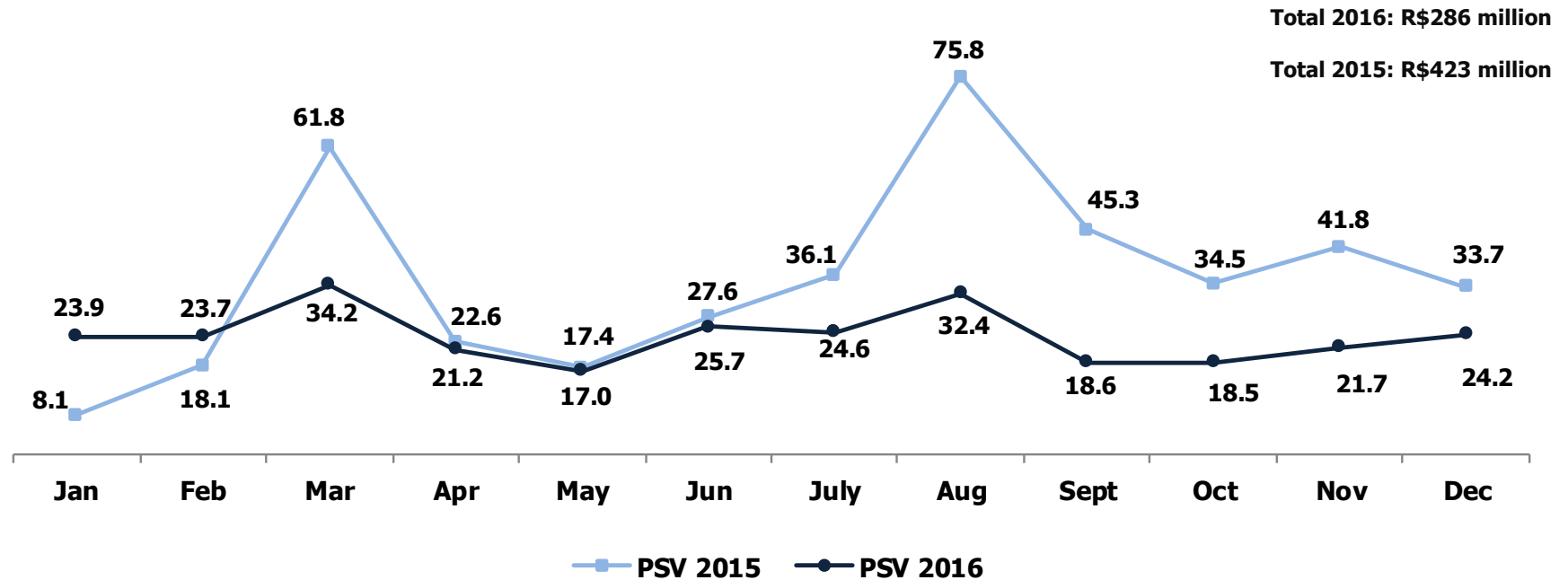


- Gross sales amounted to R\$334 million in the 4Q16, 39% down on 4Q15. In the year, gross sales totaled approximately R\$1.5 billion, 41% lower than 2015.
- Cancellations amounted to R\$172 million in the quarter, down by 65% against 4Q15. In 2016, cancellations amount to R\$1.1 billion, 42% down on 2015;
- Net sales amount to R\$162 million in 4Q16, 153% over 4Q15, and showing a significant raise when compared to the previous period. In the year, net sales totaled R\$334 million, 40% lower than the previous year.

Financial and Operational Results

Cash Sales

Cash Sales— R\$ million



In Mar-15 and Aug-2015 we held the *Na Ponta do Lápis* sales campaign.

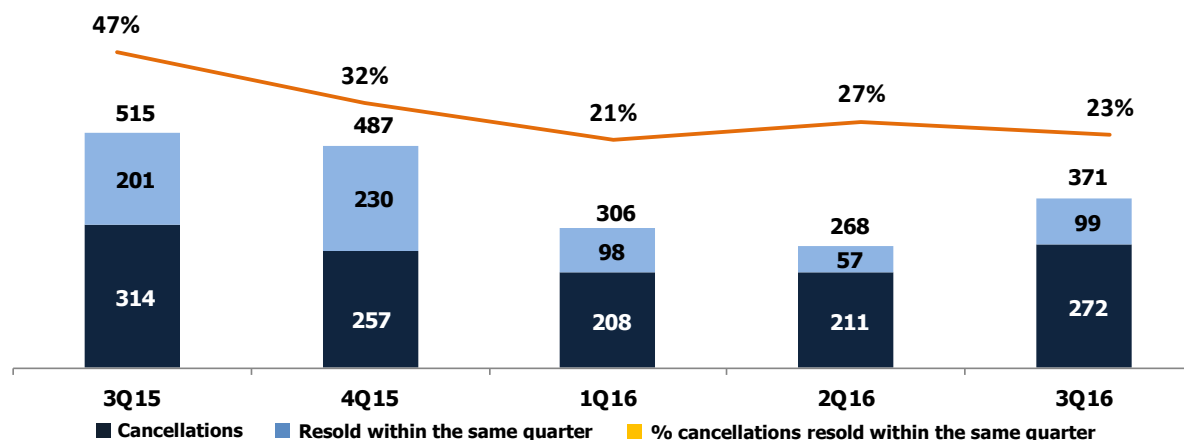


Cash sales in 4Q16 totaled R\$64 million, or 19% of gross sales recorded for the quarter. In 2016, cash sales amounted to R\$286 million, or 20% of gross sales for the period.

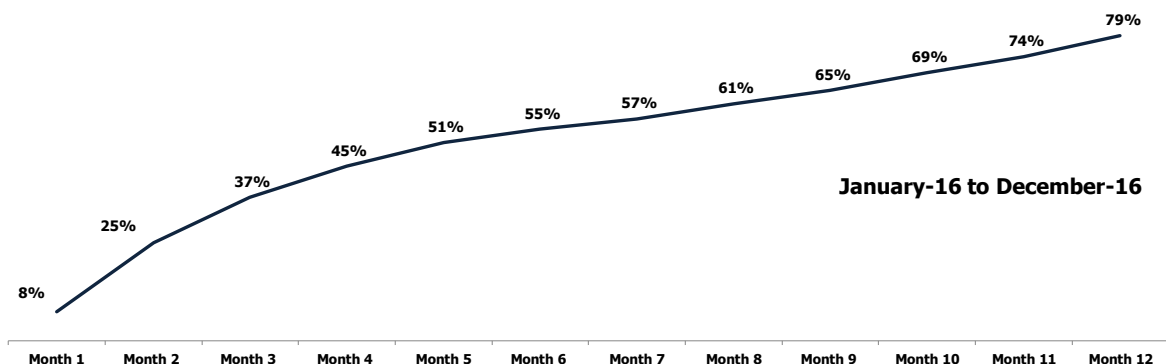
Financial and Operational Results

Resale of Cancellations

Evolution of Cancellations and Resale – R\$ million



Average Resale Curve and Resale Values – 12 months accumulated



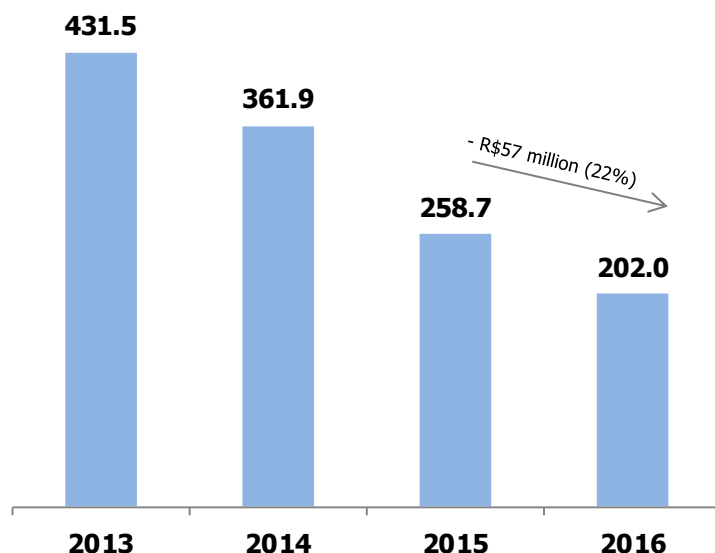
- ✦ In 4Q16 resale was equivalent to 23% of cancellations in the period, 4p.p lower than the 27% registered in 3Q16;
- ✦ In 2016, R\$239 million was resold within the quarters, representing 26% of cancellations of the year;
- ✦ The speed of cancellation resale reached 79% in the past 12 months.

Financial and Operational Results

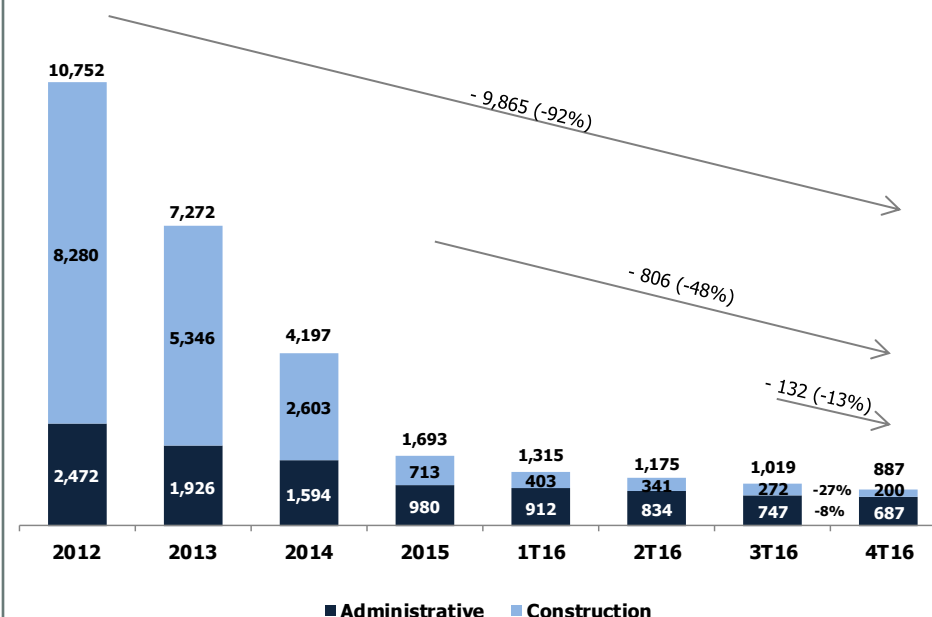
G&A Expenses



G&A Evolution – R\$ million



Headcount



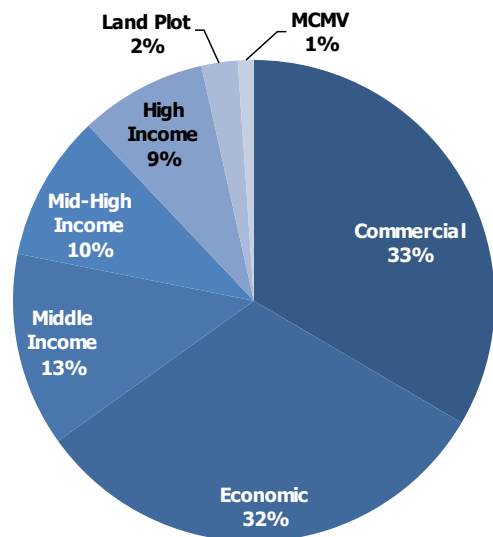
- ✦ Reduction of 25% in G&A expenses between 4Q15 and 4Q16, and of 22% in 2016 compared to 2015;
- ✦ In 4Q16, we reduced our total headcount by 13%. In the year, the reduction totaled 48%;
- ✦ SG&A expenses closed the quarter 11% over on 4Q15, and fell by 17% year-on-year in 2016;
- ✦ Aiming to continue the process of deleveraging and adjusting the corporate structure to the size of it's operation, in 2016, we continued to focus on reducing costs.

Financial and Operational Results

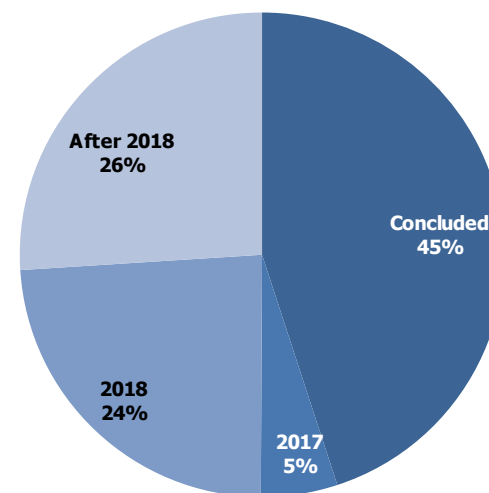
Inventory



Inventory by Product – % of PSV



Inventory by Delivery Schedule – % of PSV



❖ Total inventory was R\$2.3 billion by the end of 2016;

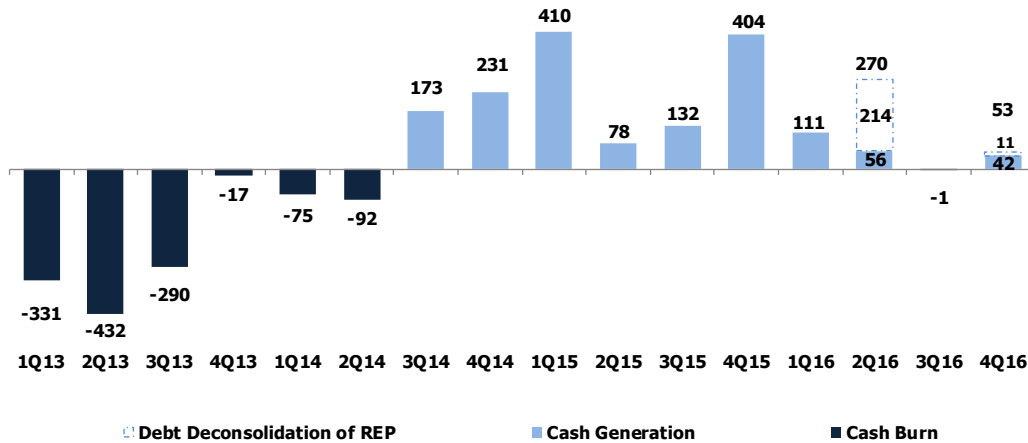
❖ Quality of available inventory:

- 64% in residential products (excluding MCMV, Land Plots, and Commercial);
- 45% is concluded inventory, immediate cash generator;
- Considering the concluded inventory, 70% are in São Paulo and Rio de Janeiro, and 88% corresponded to projects with more than 60% of units sold.

Financial and Operational Results

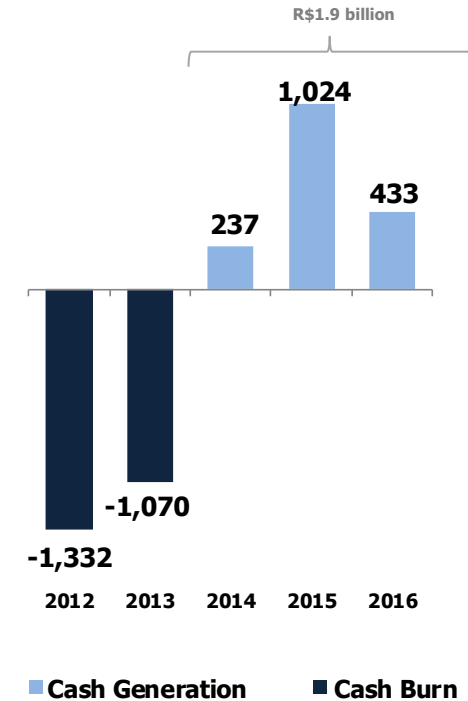
Net Debt Variation

Quarterly Net Debt Variation – R\$ million



Note: Excludes the capital increase of R\$500 million and the conversion of redeemable preferred shares of R\$300 million into promissory notes

Annual Net Debt Variation – R\$million

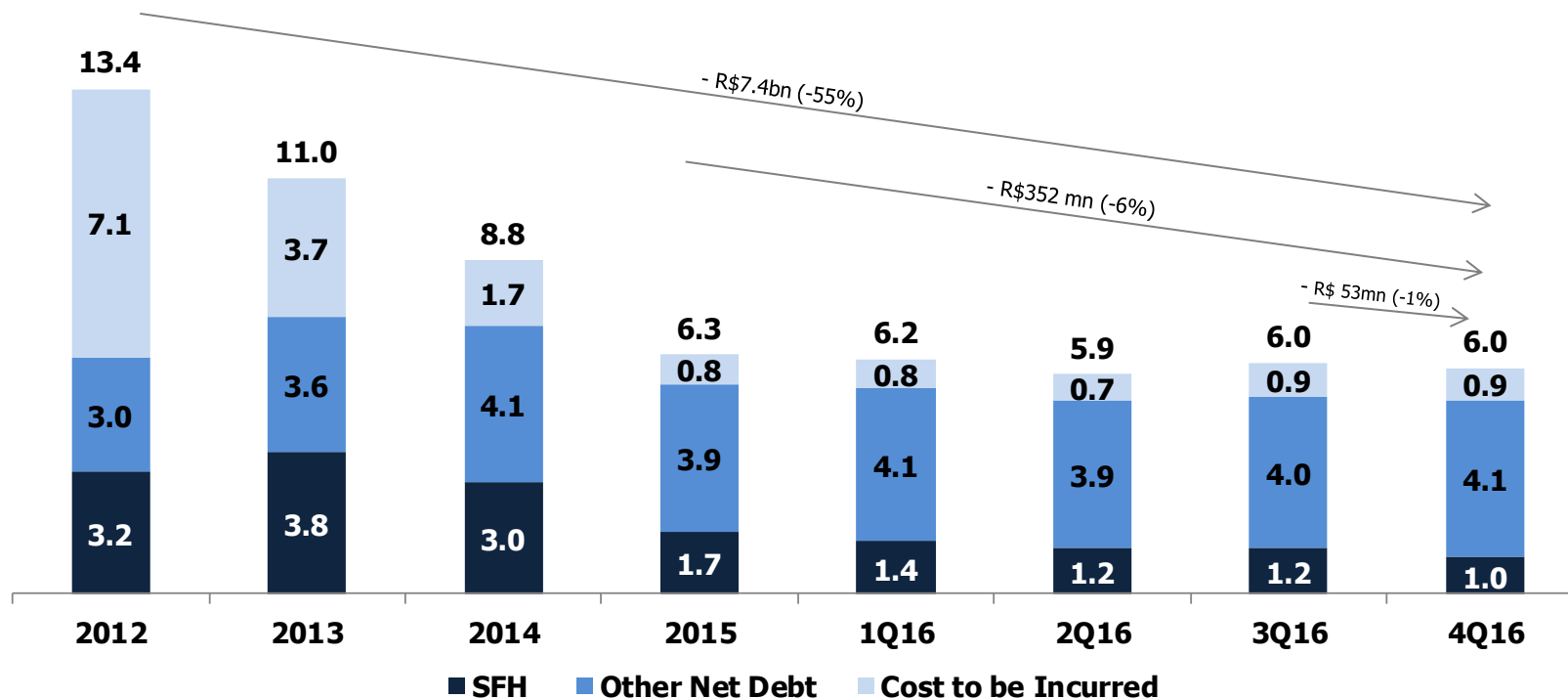


- ❖ In 4Q16, net debt fell by R\$53 million, of which R\$11 corresponded to the dismantling of our partnership with HM1.
- ❖ In the year, net debt fell by R\$208 million, and including the R\$214 million reduction resulted of the sale of REP, the decrease was R\$433 million;
- ❖ Total reduction since 2014 amounts to R\$1.9 billion.

Financial and Operational Results

Deleveraging

Net Debt + Cost to be Incurred – R\$ billion



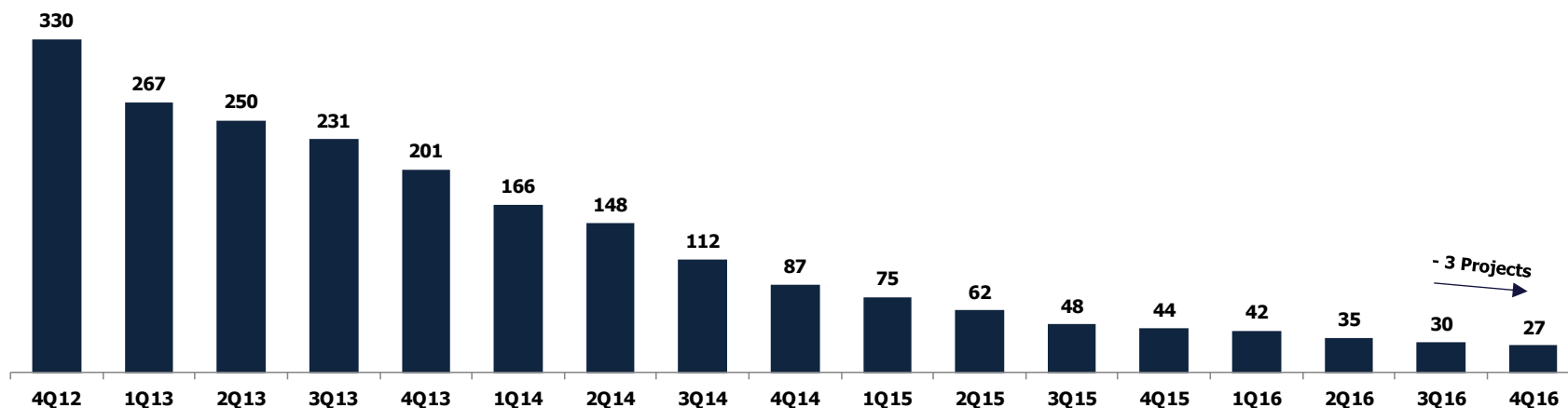
Obs.: For comparison purposes, other net debt of 2012, 2013, 2014 have been adjusted with the inclusion of the Redeemable Preferred Shares.

- Extended leverage (Net Debt + Costs to be Incurred) decreased by R\$53 million in 4Q16, and by R\$332 million in 2016;
- The reduction in leverage since 2012 has already exceeded R\$7 billion.

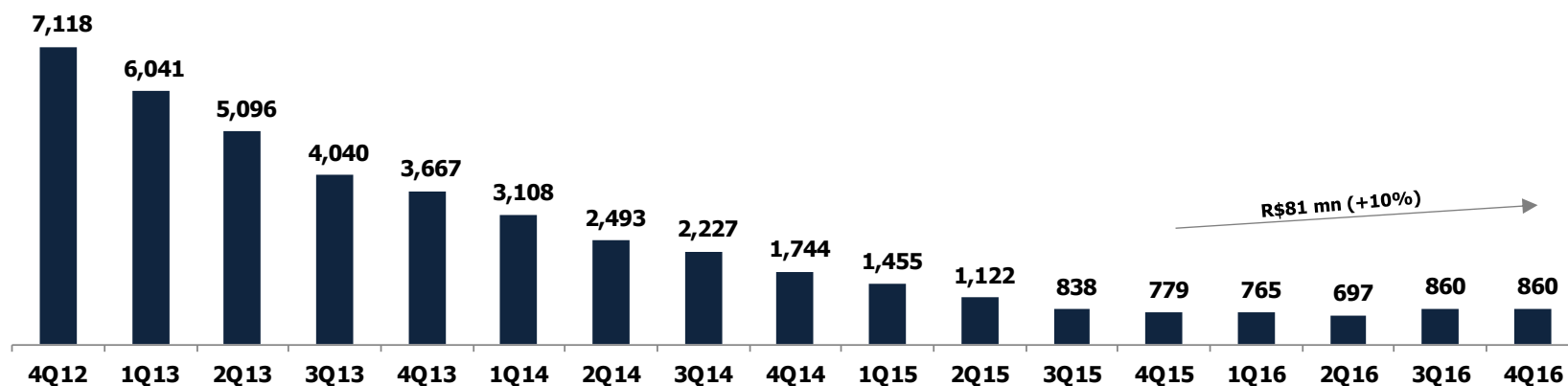
Financial and Operational Results

Ongoing Projects and Cost to be Incurred

Ongoing Projects



Cost to be Incurred – R\$ milhões



- ❖ We finished 2016 with 27 ongoing projects;
- ❖ Cost to be incurred maintained in R\$860 million, in line with 3Q16. The 10% upturn in relation to 4Q15 was chiefly due to the correction of INCC and the revision of the works budget in 2H16;
- ❖ Since the end of 2012, the total cost to be incurred has fallen by 88%, substantially reducing the Company's operational risk.



**30 de Março
de 2017**

**Teleconferência
dos Resultados do
4T16 e 2016**